



SCRUTINY BOARD (CITY DEVELOPMENT)

Meeting to be held in Civic Hall, Leeds, LS1 1UR on
Wednesday, 15th June, 2016 at 10.30 am

(A pre-meeting will take place for ALL Members of the Board at 10.00 a.m.)

MEMBERSHIP

Councillors

- D Cohen - Alwoodley;
- P Davey - City and Hunslet;
- G Latty - Guiseley and Rawdon;
- S Lay - Otley and Yeadon;
- A Ogilvie - Beeston and Holbeck;
- S Ragan - Burmantofts and Richmond Hill;
- E Taylor - Chapel Allerton;
- C Towler - Hyde Park and Woodhouse;
- P Truswell (Chair) - Middleton Park;
- P Wadsworth - Guiseley and Rawdon;
- J Walker - Cross Gates and Whinmoor;

Please note: Certain or all items on this agenda may be recorded

Agenda compiled by:
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Tel: 24 74792

A G E N D A

Item No	Ward/Equal Opportunities	Item Not Open		Page No
1			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 25* of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded).</p> <p>(* In accordance with Procedure Rule 25, notice of an appeal must be received in writing by the Head of Governance Services at least 24 hours before the meeting).</p>	
2			<p>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p>RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:</p> <p>No exempt items have been identified.</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
3			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration.</p> <p>(The special circumstances shall be specified in the minutes.)</p>	
4			<p>DECLARATION OF DISCLOSABLE PECUNIARY INTERESTS</p> <p>To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-16 of the Members' Code of Conduct.</p>	
5			<p>APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTES</p> <p>To receive any apologies for absence and notification of substitutes.</p>	
6			<p>MINUTES - 17 MAY 2016</p> <p>To confirm as a correct record, the minutes of the meeting held on 17 May 2016</p>	1 - 4
7			<p>SCRUTINY BOARD TERMS OF REFERENCE</p> <p>To receive a report from the Head of Scrutiny and Member Development presenting the Board's terms of reference.</p>	5 - 22
8			<p>CO-OPTED MEMBERS</p> <p>To receive a report from the Head of Scrutiny and Member Development on the appointment of co-opted members to Scrutiny Boards.</p>	23 - 26
9			<p>SOURCES OF WORK FOR THE SCRUTINY BOARD</p> <p>To consider the report of the Head of Scrutiny and Member Development regarding sources of work for the Scrutiny Board (City Development)</p>	27 - 46

Item No	Ward/Equal Opportunities	Item Not Open		Page No
10			<p>PERFORMANCE REPORT - CITY DEVELOPMENT</p> <p>To receive the report of the Director of City Development which provides a summary of performance against the strategic objectives relevant to City Development within the Best Council Plan 2015-20</p>	47 - 58
11			<p>DATE AND TIME OF NEXT MEETING</p> <p>Wednesday 20th July 2016 at 10:30am (pre-meeting for all Board Members at 10:00am)</p> <p>THIRD PARTY RECORDING</p> <p>Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts on the front of this agenda.</p> <p>Use of Recordings by Third Parties – code of practice</p> <ul style="list-style-type: none"> a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title. b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete. 	

Item No	Ward/Equal Opportunities	Item Not Open		Page No

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SCRUTINY BOARD (CITY DEVELOPMENT)

TUESDAY, 17TH MAY, 2016

PRESENT: Councillor P Truswell in the Chair

Councillors D Cohen, P Davey,
J Heselwood, S McKenna, A Ogilvie,
B Selby, P Wadsworth and J Walker

86 Late Items

The following late items were accepted by the Scrutiny Board (City Development)

Item 6

- Minutes of the meeting Scrutiny Board (City Development) 27 April 2016

87 Declaration of Disclosable Pecuniary Interests

There were no disclosable pecuniary interests declared to the meeting.

88 Apologies for Absence and Notification of Substitutes

Apologies for absence were submitted by Cllr Chris Townsley. The Chair also welcomed Cllr Adam Ogilvie and Cllr Brian Selby to the Board, replacing Maureen Ingham and Roger Harington.

89 Minutes - 27 April 2016

RESOLVED – That the minutes of the Scrutiny Board (City Development) meeting held on 27 April 2016 be approved as a correct record.

90 Aire Valley Leeds Area Action Plan

The Director of City Development submitted a report which outlines the Aire Valley Leeds Area Action Plan for Scrutiny Board consideration in accordance with the Budget and Policy Framework of the Council.

The following information was appended to the report:

- Appendix 1 - Development Plan Panel Report and Appendices
- Schedule 1: Comments and Modifications relating to Sites
- Schedule 2: Comments and Modifications relating to Policies, wording and general sites

- Schedule 3: Comments and Modifications relating to newly proposed sites
- Schedule 4: Council proposed Modifications
- Aire Valley Leeds AAP Submission Working Draft Plan
- Appendix B-AVL Map 4 Transport Network Improvements Map A3
- Appendix B-AVL Map 7 South Bank Area Map A3
- Appendix B-AVL Map 8 East Bank, Richmond Hill & Cross Green Area Map
- Appendix B-AVL Map 9 Hunslet Area Map A3
- Appendix B-AVL Map 11 Central Aire Valley Area Map A3
- Appendix B-AVL Map 12 Skelton Gate Area Map A3
- Appendix B-AVL Map 13 Proposal Map April 2016 A3
- Appendix B-AVL Map 14 Proposal Map April 2016 A3
- Appendix C-AVL AAP SA Appendix 7 - sites proposed for allocation
- Appendix C-AVL AAP SA Appendix 8 - sites not proposed for allocation

The following representatives were in attendance to respond to Members queries and comments.

- David Feeney – Head of Strategic Planning
- Martin Elliot – Group Manager (Policy and Plans)
- Paul Bingham – Principal Planner
- Cllr Richard Lewis – Executive Board Member, Regeneration, Transport and Planning

The key areas for discussion were:

- Skelton Grange proposals and the allocation of land for waste
- Consideration of mine workings in the Aire Valley area
- That NGT is reflected in the draft Aire Valley Leeds Area Action Plan in terms of better public transport and investment in green infrastructure. The board were advised that despite the NGT announcement, opportunities to provide better public transport and green infrastructure would be available and that that the plan is still sound.
- That the Aire Valley Leeds Area Action Plan would not prohibit rail station development opportunities.
- Sites proposed for new schools, and the opportunity for education providers to be better informed about housing development which will create a demand for education provision.
- The site occupied by Yorkshire Ambulance Services identified for housing development in the SHLAA
- With reference to Hunslet, The Yarn Street development, St Mary's Clock Tower and the linkages to the Tulip Retail Park
- The link between investment opportunity and job creation and how the Strategic Economic Plan and the Core Strategy (SP8) supports this.
- Affordable housing delivery, the balance of development viability. The leverage that council owned land could provide.

- Flooding risk assessments, the avoidance of development in high risk zones and flood mitigation measures.
- The time limitation for Scrutiny consideration of the plan.

RESOLVED

- a) That the Scrutiny Board will report deliberations and conclusions to the Executive Board for consideration.

91 Date and Time of Next Meeting

A meeting of the Scrutiny Board (City Development) will be held in June 2016. Exact date and time to be confirmed.

(The meeting concluded at 11:25am)

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Report author: Sandra Pentelow
Tel: 0113 2474792

Report of Head of Scrutiny and Member Development

Report to Scrutiny Board (City Development)

Date: 15 June 2016

Subject: Scrutiny Board Terms of Reference

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. This report presents the terms of reference for Scrutiny Board (City Development) for Members' information.

Recommendation

2. Members are requested to note the Scrutiny Board's terms of reference.

1.0 Purpose of this report

1.1 This report presents the terms of reference for Scrutiny Board (City Development).

2.0 Background information

Scrutiny Board's terms of reference

- 2.1 Each year, the Scrutiny Officer conducts a review of scrutiny arrangements to ensure that they are fit for purpose. This year, the focus of the review has been to consider the Board's terms of reference.
- 2.2 Council has resolved that the terms of reference for Scrutiny Boards mirror the executive functions of the Council's directorates. This provides clarity over the respective remit of each Scrutiny Board.
- 2.3 This Board's terms of reference are related to functions delegated to the Director of City Development and the Chief Planning Officer. The terms of reference are shown as Appendix 1 and the relevant executive and non-executive officer delegations as Appendix 2 and 3.
- 2.4 In terms of Executive Members, the Scrutiny Board's role encompasses the areas of responsibility assigned to;

Cllr Blake

- Internal and Domestic Inward Investment
- Culture

Cllr J Lewis

- Sport and Active Lifestyles

Cllr R Lewis

- Asset Management
- Regeneration
- Economic Development
- Highways and Transportation
- Planning Services
- Development of Plan Functions
- Planning Policy and Guidance Functions
- Neighbourhood Planning Functions
- Conservation Area Functions

Councillor D Coupar

- Library and information service
- Asset Management so far as it relates to the use of land and buildings for the provision of front line services
- Functions relating to the Council's register of Assets of Community Value

2.5 Cross directorate working is encouraged and there will potentially be occasions when other directors or Executive Members may be asked to contribute to a Scrutiny inquiry should their portfolio responsibilities be relevant.

3.0 Corporate Considerations

Consultation and Engagement

- 3.1 These terms of reference were formally considered and approved by Council on 19 May 2016.

Equality and Diversity / Cohesion and Integration.

- 3.2 In line with the Scrutiny Board Procedure Rules, the Scrutiny Boards will continue to ensure through service review that equality and diversity/cohesion and integration issues are considered in decision making and policy formulation.

Council Policies and the Best Council Plan

- 3.3 The terms of reference of the Scrutiny Board will continue to promote a strategic and outward looking Scrutiny function that focuses on the Best Council Plan.

Resources and Value for Money

- 3.4 This report has no specific resource and value for money implications.

Legal Implications, Access to Information and Call In

- 3.5 This report has no specific legal implications.

Risk Management

- 3.6 This report has no risk management implications.

4.0 Recommendation

- 4.1 Members are requested to note the Scrutiny Board's terms of reference.

5.0 Background documents¹

- 5.1 None

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

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Scrutiny Board (City Development)

The Scrutiny Board (City Development) is authorised to discharge the following overview and scrutiny functions¹:

1. to review or scrutinise decisions made or other action taken in connection with any council or executive function, or any matter which affects the authority's area or the inhabitants of that area;²
2. to receive and consider requests for Scrutiny from any source;
3. to review or scrutinise the performance of Trust / Partnership Boards as fall within its remit;
4. to act as the appropriate Scrutiny Board in relation to the Executive's initial proposals for a relevant plan or strategy within the Budget and Policy Framework which falls within its remit;³
5. to review or scrutinise executive decisions that have been Called In;
6. to review and scrutinise the exercise by risk management authorities⁴ of flood risk management functions⁵ which may affect the Leeds City Council area;⁶ and
7. to make such reports and recommendations as it considers appropriate and to receive and monitor formal responses to any reports or recommendations made.

¹ In relation to functions delegated to the Director of City Development and the Chief Planning Officer under the Officer Delegation Scheme whether or not those functions are concurrently delegated to any other committee or officer.

² Including matters pertaining to outside bodies and partnerships to which the authority has made appointments.

³ In accordance with Budget and Policy Framework Procedure Rules.

⁴ As defined by Section 6 Flood and Water Management Act 2010

⁵ As defined by Section 4 Flood and Water Management Act 2010

⁶ In accordance with Section 9FH Local Government Act 2000

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The Director of City Development is authorised¹ to discharge the following functions²

1) Asset Management including:-

- a) strategic management and development of the Council's land and property portfolio;
- b) disposals and acquisitions both freehold and leasehold³;
- c) valuations and appropriations;
- d) architectural and design services; and
- e) any other dealings with land or any interest in land.

2) Functions relating to the Council's register of Assets of Community Value.

3) Regeneration including:-

- a) development of regeneration frameworks;
- b) implementation of plans to promote the regeneration of specific areas; and
- c) management of the Housing Growth Team with specific responsibility for private housing development and the affordable housing programme.

4) Economic Development including:-

- a) business support;
- b) the Council's markets service; and
- c) management of the city centre.

5) International and domestic inward investment including:-

- a) tourism and the visitor economy.

6) Highways and Transportation including:-

- a) the authority's role as a highways authority;
- b) maintenance of highway assets of roads, bridges, retaining walls, street lighting and associated infrastructure;
- c) design and delivery of major and minor highway schemes;
- d) development of the Council's transport policy (including parking policy⁴);
- e) flood and water management including land drainage activities; and
- f) the making of agreements for the execution of highways works under S278 Highways Act 1980.

7) Culture including:-

- a) museums and galleries; and
- b) arts and events.

¹ Save where the Leader or the relevant Portfolio Holder has directed or the Director considers that the matter should be referred to Executive Board for consideration.

² Together with similar and ancillary functions which have not been delegated to another Director.

³ To deliver the Council's Capital receipts Programme and support housing growth.

⁴ The Director of City Development's delegations do not cover parking enforcement which falls within the delegations of the Director of Environments and Housing.

Officer Delegation Scheme (Executive Functions)

8) Library and information service including:-

- a) Development of the library service across the city;
- b) Management of central library including front line staff; and
- c) Library volunteers and 'At home';

9) Sport and Active Lifestyles including:-

- a) leisure centres and community sports facilities⁵.

10) Planning Services including:-

- a) management of the planning service⁶;
- b) building control;
- c) safety at sports grounds;
- d) street naming and numbering;
- e) building conservation and urban design;
- f) contaminated land; and
- g) obtaining of information as to interests in land.

⁵ The Director of City Development's delegations do not cover golf courses and outdoor pitches in parks which falls within the delegations of the Director of Environments and Housing.

⁶ Excluding specific decisions on planning applications, the development of planning policy including the Council's Core Strategy which are delegated to the Chief Planning Officer.

Director of City Development

The Director of City Development¹ is authorised to discharge the following Council (non-executive) functions:

(a)	To license market and street trading	Part III of, and Schedule 4 to, the Local Government (Miscellaneous Provisions) Act 1982
(b)	To issue, amend or replace safety certificates (whether general or special) for sports grounds	The Safety of Sports Grounds Act 1975
(c)	To issue, cancel, amend or replace safety certificates for regulated stands at sports grounds	Part II of the Fire Safety and Safety of Places of Sport Act 1987
(d)	To grant a street works licence	Section 50 of the New Roads and Street Works Act 1991
(e)	To grant permission for provision etc of services, amenities, recreation and refreshment facilities on highway and related powers	Sections 115E, 115F and 115K of the Highways Act 1980
(f)	To publish notice in respect of proposal to grant permission under section 115E of the Highways Act 1980	Section 115G of the Highways Act 1980
(g)	To permit deposit of builder's skip on highway	Section 139 of the Highways Act 1980
(h)	To license planting, retention and maintenance of trees etc in part of highway	Section 142 of the Highways Act 1980
(i)	To authorise erection of stiles etc on footpaths or bridleways ²	Section 147 of the Highways Act 1980
(j)	To license works in relation to buildings etc which obstruct the highway	Section 169 of the Highways Act 1980
(k)	To consent to temporary deposits or excavations in streets	Section 171 of the Highways Act 1980

¹ The fact that a function has been delegated to the Director does not require the Director to give the matter his/her personal attention and the Director may arrange for such delegation to be exercised by an officer of suitable experience and seniority. However the Director remains responsible for any decision taken pursuant to such arrangements.

² Functions (i), (q), (s) and (v) are also delegated to the Director of Environment and Housing whose powers are limited to areas contained within the Definitive Map of Public Rights of Way.

Officer Delegation Scheme (Council (non-executive) functions)

(l)	To dispense with obligation to erect hoarding or fence	Section 172 of the Highways Act 1980
(m)	To restrict the placing of rails, beams etc over highways	Section 178 of the Highways Act 1980
(n)	To consent to construction of cellars etc under street	Section 179 of the Highways Act 1980
(o)	To consent to the making of openings into cellars etc under streets and pavement lights and ventilators	Section 180 of the Highways Act 1980
(p)	To make a special extinguishment order	Section 118B of the Highways Act 1980
(q)	To assert and protect the rights of the public to use and enjoyment of highways	Section 130 of the Highways Act 1980
(r)	To serve notice of proposed action in relation to obstruction	Section 130A of the Highways Act 1980
(s)	To apply for variation of order under section 130B of the Highway Act 1980	Section 130B(7) of the Highways Act 1980
(t)	To make good damage and remove obstructions	Section 135B of the Highways Act 1980
(u)	To remove nuisances deposited on the highway	Section 149 of the Highways Act 1980
(v)	To designate footpath as cycle track	Section 3 of the Cycle Tracks Act 1984
(w)	To authorise stopping up or diversion of highway	Section 247 of the Town and Country Planning Act 1990

The Chief Planning Officer is authorised¹ to discharge the following functions in relation to ² the authority's role as Local Planning Authority³ including:-

1) Development Plan functions including:-

- a) Preparation, monitoring and review of the Development Plan, (including the Core Strategy, Site Allocation Plan, Aire Valley Leeds Area Action Plan and Natural Resources & Waste Development Plan Document).

2) Planning Policy and Guidance functions including:-

- a) Preparation and review of other planning policy and guidance notes (including Supplementary Planning Documents).

3) Neighbourhood Planning functions.

4) Conservation Area functions including:-

- a) Designation and review of Conservation Area Appraisals and Management Plans.

¹ Save where the Leader or the relevant Portfolio Holder has directed or the Director considers that the matter should be referred to Executive Board for consideration.

² Together with similar and ancillary functions which have not been delegated to another Director.

³ The Chief Planning Officer's delegations do not cover those functions delegated to the Director of City Development in relation to Planning Services.

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Chief Planning Officer

Subject to the exceptions listed below, the Chief Planning Officer¹ is authorised to discharge the following Council (non-executive) functions:

1 Town and Country Planning and Development Control

(a)	To determine application for planning permission	Sections 70(1)(a) and (b) and 72 of the Town and Country Planning Act 1990
(b)	To determine applications to develop land without compliance with conditions previously attached	Section 73 of the Town and Country Planning Act 1990
(c)	To grant planning permission for development already carried out	Section 73A of the Town and Country Planning Act 1990
(d)	To decline to determine application for planning permission	Section 70A of the Town and Country Planning Act 1990
(e)	Duties relating to the making of determinations of planning applications	Sections 69 and 92 of the Town and Country Planning Act 1990 and Articles 5, 10,12, 15 to 18, 15 20 to 242, 25 to 30 and 32 to 35 25 and 26 of the Town and Country Planning (General Development Management Procedure) Order 2015/595 ² 1995 (SI 1995/419) and directions made thereunder
(f)	To determine application for planning permission made by a local authority, alone or jointly with another person	Section 316 of the Town and Country Planning Act 1990 and the Town and Country Planning General Regulations 1992 (SI 1992/1492)
(g)	To make determinations, give approvals and agree certain other matters relating to the exercise of permitted development rights	Parts 1 to 19 of Schedule 2 to the Town and Country Planning (General Permitted Development) Order 2015 (SI 2015/596) ³
(h)	To enter into agreement regulating development or use of land	Section 106 of the Town and Country Planning Act 1990
(i)	To issue a certificate of existing or proposed lawful use or development	Sections 191 and 192 of the Town and Country Planning Act 1990
(j)	To serve a completion notice	Section 94(2) of the Town and Country Planning Act 1990
(k)	To grant consent for the display of advertisements	Section 220 of the Town and Country Planning Act 1990 and the Town and Country Planning (Control of Advertisements) Regulations 1992
(l)	To authorise entry onto land	Section 196A of the Town and Country Planning Act 1990

¹ The fact that a function has been delegated to the Chief Planning Officer does not require the Chief Planning Officer to give the matter his/her personal attention and the Chief Planning Officer may arrange for such delegation to be exercised by an officer of suitable experience and seniority. However the Chief Planning Officer remains responsible for any decision taken pursuant to such arrangements.

²² This Order replaced 1995/419 which is cited in the Functions and Responsibilities Regulations

³ This Order replaced 1995/418 which is cited in the Functions and Responsibilities Regulations

Officer Delegation Scheme (Council (non-executive) functions)

(m)	To require the discontinuance of a use of land	Section 102 of the Town and Country Planning Act 1990
(n)	To issue a temporary stop notice	Section 171E of the Town and Country Planning Act 1990
(o)	To serve a planning contravention notice, breach of condition notice or stop notice	Sections 171C, 187A and 183(1) of the Town and Country Planning Act 1990
(p)	To issue an enforcement notice	Section 172 of the Town and Country Planning Act 1990
(q)	To apply for an injunction restraining a breach of planning control	Section 187B of the Town and Country Planning Act 1990
(r)	To determine applications for hazardous substances consent, and related powers	Sections 9(1) and 10 of the Planning (Hazardous Substances) Act 1990
(s)	To determine conditions to which old mining permissions, relevant planning permissions relating to dormant sites or active Phase I or II sites, or mineral permissions relating to mining sites, as the case may be, are to be subject	Paragraph 2(6)(a) of Schedule 2 to the Planning and Compensation Act 1991, paragraph 9(6) of Schedule 13 to the Environment Act 1995 (c 25), and paragraph 6(5) of Schedule 14 to that Act
(t)	To require proper maintenance of land	Section 215(1) of the Town and Country Planning Act 1990
(u)	To determine application for listed building consent, and related powers	Sections 16(1) and (2), 17 and 33(1) of the Planning (Listed Buildings and Buildings and Conservation Areas) Act 1990
(v)	Duties relating to applications for listed building consent	Section 13(1) of the Planning (Listed Buildings and Buildings and Conservation Areas) Act 1990 and regulations 3 to 6 and 13 of the Town and Country Planning (Listed Buildings and Buildings in Conservation Areas) Regulations 1990 and Arrangements for Handling Heritage Applications Direction 2015 and The Conservation Areas Direction 2015 ⁴
(w)	To serve a building preservation notice, and related powers	Sections 3(1) and 4(1) of the Planning (Listed Buildings and Buildings and Conservation areas) Act 1990
(x)	To issue enforcement notice in relation to demolition of listed building in conservation area	Section 38 of the Planning (Listed Buildings and Buildings and Conservation Areas) Act 1990
(y)	To acquire a listed building in need of repair and to serve a repairs notice	Sections 47 and 48 of the Planning (Listed Buildings and Buildings and Conservation Areas) Act 1990
(z)	To apply for an injunction in relation to a listed building	Section 44A of the Planning (Listed Buildings and Buildings and Conservation Areas) Act 1990
(aa)	To execute urgent works	Section 54 of Planning (Listed Buildings and Buildings and Conservation Areas) Act 1990

⁴ This Direction replaced Circular 01/01 cited in the Functions and Responsibilities Regulations

2 Commons Registration

(a)	To register common land or town or village greens, except where the power is exercisable solely for the purpose of giving effect to (i) an exchange of lands affected by an order under section 19(3) of, or paragraph 6(4) of Schedule 3 to, the Acquisition of Land Act 1981 (c 67) or (ii) an order section 147 of the Inclosure Act 1845 (c8 & 9 Vict c 118)	Regulation 6 of the Commons Registration (New Land) Regulations 1969 (SI 1969/1843)
(b)	To register variation of rights of common	Regulation 29 of the Commons Registration (General) Regulations 1966 (SI 1966/1471)
(c)	Functions relating to the registration of common land and town or village greens	Part 1 of the Commons Act 2006 (c.26)
(d)	Power to apply for an enforcement order against unlawful works on common land	Section 41 of the Commons Act 2006
(e)	Power to protect unclaimed registered common land and unclaimed town or village greens against unlawful interference.	Section 45(2)(a) of the Commons Act 2006.
(f)	Power to institute proceedings for offences in respect of unclaimed registered common land and unclaimed town or village greens	Section 45(2)(b) of the Commons Act 2006

3 Hedgerows and Trees

(a)	The protection of important hedgerows	The Hedgerows Regulations 1997
(b)	The preservation of trees	Sections 197 to 214D of the Town and Country Planning Act 1990, and the Town & Country Planning (Tree Preservation)(England) Regulations 2012 ⁵

4 High Hedges

(a)	Complaints about high hedges	Part 8 of the Anti-Social Behaviour Act 2003
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⁵ These Regulations replace the Regulations cited in the Functions and Responsibilities Regulations.

Officer Delegation Scheme (Council (non-executive) functions)

Exceptions:

The Chief Planning Officer is not authorised⁶ to discharge the following functions:

1 Town and Country Planning and Development Control

(a)	the determination of applications following a written request ⁷ to the Chief Planning Officer by a Ward Member <ul style="list-style-type: none">concerning an application within the Ward he/she represents, orconcerning an application within a neighbouring Ward where that Ward Member considers that the development would have a significant effect on the ward he/she represents that an application be referred to the relevant Plans Panel;
(b)	the determination of applications for development that would constitute a significant departure from the Development Plan, including a significant departure from any Local Development Framework currently in force;
(c)	the determination of applications for development that would be materially different from any supplementary planning guidance or planning brief approved by or on behalf of the Council;
(d)	the determination of applications for major development ⁸ which the Chair ⁹ considers are sensitive, controversial or would have significant impacts on local communities;
(e)	the approval of applications, where approval would reverse a previous decision taken by Plans Panel;
(f)	the approval of applications, where approval would conflict with an objection raised by a statutory technical consultee;
(g)	where the Chair ¹⁰ considers that the application should be referred to the relevant Plans Panel for determination because of the significance, impact or sensitivity of the proposal;
(h)	the determination of applications submitted in a personal capacity by or on behalf of Members, Directors or any other officer who carries out development management functions.

⁶ Under this delegation scheme (council functions). A Plans Panel may however arrange for the discharge of **any** of its functions by the Chief Planning Officer - (Section 101(2) Local Government Act 1972).

⁷ This request must be made to the Chief Planning Officer and should normally be made within 21 days of the date of validation. The application can be legally determined after the 21 day statutory advertisement deadline if no such request has been received by that deadline. The request must set out the reason(s) for the referral based on material planning consideration(s) and must give rise to concerns affecting more than neighbouring properties (these being those which are notified by means of a letter as part of the Council's policy regarding publicity on householder planning applications).

⁸ "Major Development" for these purposes means:

- Residential development involving the erection of ten or more dwellings or, if the number of dwellings are not known, sites of 0.5 hectares or more.
- Other development proposals (apart from minerals and waste development) where the application would result in the erection of gross floorspace of not less than 1,000 msq, or sites of 1 hectare or more.
- Minerals and waste development where an Environmental Statement is required.

⁹ In conjunction with the Chief Planning Officer

¹⁰ In conjunction with the Chief Planning Officer

2 Commons Registration

(a)	Where objections have been received.
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Report of Head of Scrutiny and Member Development

Report to Scrutiny Board (City Development)

Date: 15 June 2016

Subject: Co-opted Members

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. For a number of years the Council's Constitution has made provision for the appointment of co-opted members to individual Scrutiny Boards.
2. This report provides guidance to the Scrutiny Board when seeking to appoint co-opted members. There are also some legislative arrangements in place for the appointment of specific co-opted members. Such cases are set out in Article 6 of the Council's Constitution and are also summarised within this report.

Recommendation

3. In line with the options available outlined in this report, Members are asked to consider the appointment of co-opted members to the Scrutiny Board.

1 Purpose of this report

- 1.1 The purpose of this report is to seek the Scrutiny Board's formal consideration for the appointment of co-opted members to the Board.

2 Background information

- 2.1 For a number of years the Council's Constitution has made provision for the appointment of co-opted members to individual Scrutiny Boards. For those Scrutiny Boards where co-opted members have previously been appointed, such arrangements have tended to be reviewed on an annual basis, usually at the beginning of a new municipal year.

3 Main issues

General arrangements for appointing co-opted members

- 3.1 It is widely recognised that in some circumstances, co-opted members can significantly aid the work of Scrutiny Boards. This is currently reflected in Article 6 (Scrutiny Boards) of the Council's Constitution, which outlines the options available to Scrutiny Boards in relation to appointing co-opted members.
- 3.2 In general terms, Scrutiny Boards can appoint:
- Up to five non-voting co-opted members for a term of office that does not go beyond the next Annual Meeting of Council ; and/or,
 - Up to two non-voting co-opted members for a term of office that relates to the duration of a particular and specific scrutiny inquiry.
- 3.3 In the majority of cases the appointment of co-opted members is optional and is determined by the relevant Scrutiny Board. However, Article 6 makes it clear that co-option would normally only be appropriate where the co-opted member has some specialist skill or knowledge, which would be of assistance to the Scrutiny Board. Particular issues to consider when seeking to appoint a co-opted member are set out later in the report.
- 3.4 There are also some legislative arrangements in place for the appointment of specific co-opted members. Such cases are also set out in Article 6 (Scrutiny Boards) of the Council's Constitution and relate to Education representatives.

Issues to consider when seeking to appoint co-opted members

- 3.5 The Constitution makes it clear that 'co-option would normally only be appropriate where the co-opted member has some specialist skill or knowledge, which would be of assistance to the Scrutiny Board'. In considering the appointment of co-opted members, Scrutiny Boards should be satisfied that a co-opted member can use their specialist skill or knowledge to add value to the work of the Scrutiny Board. However, co-opted members should not be seen as a replacement to professional advice from officers.

- 3.6 Co-opted members should be considered as representatives of wider groups of people. However, when seeking external input into the Scrutiny Board's work, consideration should always be given to other alternative approaches, such as the role of expert witnesses or use of external research studies, to help achieve a balanced evidence base.
- 3.7 When considering the appointment of a standing co-opted member for a term of office, Scrutiny Boards should be mindful of any potential conflicts of interest that may arise during the course of the year in view of the Scrutiny Boards' wide ranging terms of reference. To help overcome this, Scrutiny Boards may wish to focus on the provision available to appoint up to two non-voting co-opted members for a term of office that relates to the duration of a particular and specific scrutiny inquiry.
- 3.8 Despite the lack of any national guidance, what is clear is that any process for appointing co-opted members should be open, effective and carried out in a manner which seeks to strengthen the work of Scrutiny Boards.

4.0 Corporate Considerations

4.1 Consultation and Engagement

- 4.1.1 During 2010/11, the guidance surrounding co-opted members was discussed by the Scrutiny Chairs and it was agreed that individual Scrutiny Boards would consider the appointment of co-optees on an individual basis.

4.2 Equality and Diversity / Cohesion and Integration.

- 4.2.1 The process for appointing co-opted members should be open, effective and carried out in a manner which seeks to strengthen the work of the Scrutiny Board. In doing so, due regard should also be given to any potential equality issues in line with the Council's Equality and Diversity Scheme.

4.3 Council Policies and Best Council Plan

- 4.3.1 The Council's Scrutiny arrangements are one of the key parts of the Council's governance arrangements. Within the Council's Constitution, there is particular provision for the appointment of co-opted members to individual Scrutiny Boards, which this report seeks to summarise.

4.4 Resources and Value for Money

- 4.4.1 Where applicable, any incidental expenses paid to co-optees will be met within existing resources.

4.5 Legal Implications, Access to Information and Call In

- 4.5.1 Where additional members are co-opted onto a Scrutiny Board, such members must comply with the provisions set out in the Member's Code of Conduct as detailed within the Council's Constitution.

4.6 Risk Management

4.6.1 As stated in paragraph 3.7 above, when Scrutiny Boards are considering the appointment of a standing co-opted member for a term of office, they should be mindful of any potential conflicts of interest that may arise during the course of the year in view of the Scrutiny Boards' wide ranging terms of reference.

5.0 Conclusions

5.1 For a number of years the Council's Constitution has made provision for the appointment of co-opted members to individual Scrutiny Boards. This report sets out the legislative arrangements in place for the appointment of specific co-opted members and also provides further guidance when seeking to appoint co-opted members.

6.0 Recommendations

6.1 In line with the options available outlined in this report, Members are asked to consider the appointment of co-opted members to the Scrutiny Board.

7.0 Background documents¹

7.1 None.

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Report of Head of Scrutiny and Member Development

Report to Scrutiny Board (City Development)

Date: 15 June 2016

Subject: Sources of work for the Scrutiny Board

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. Scrutiny Boards are responsible for ensuring that items of scrutiny work come from a strategic approach as well as a need to challenge service performance and respond to issues of high public interest.
2. The vision for Scrutiny, agreed by full Council on 21st May 2015 (Appendix 1) also recognises that resources to support the Scrutiny function are, (like all other Council functions), under considerable pressure and that requests from Scrutiny Boards cannot always be met. Consequently, when establishing their work programmes Scrutiny Boards should
 - Ensure any Scrutiny undertaken has clarity and focus of purpose and will add value and can be delivered within an agreed time frame.
 - Avoid pure “information items” except where that information is being received as part of a policy/scrutiny review
 - Seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources
 - Avoid duplication by having a full appreciation of any existing forums already having oversight of, or monitoring a particular issue
 - Balanced in terms of the workload across the Scrutiny Boards and as to the type of Scrutiny taking place

- Sufficiently flexible to enable the consideration of urgent matters that may arise during the year
3. This report provides information and guidance on potential sources of work and areas of priority within the Board's terms of reference. In consultation with the relevant Directors and Executive Board Members, the Scrutiny Board is requested to consider areas of Scrutiny for the forthcoming municipal year. Martin Farrington, Director of City Development has been invited to today's meeting. In addition all Executive Board Members with City Development responsibilities have been invited to attend. Where attendance is not possible Executive Board Members have been invited to comment on the work of the Scrutiny Board in advance of the meeting for consideration by the Board.

Recommendations

4. Members are requested to;
- Consider the information provided and advice presented at the meeting to define areas of focus for Scrutiny for the forthcoming municipal year.
 - Request that the Chair and the Scrutiny Officer consult with the relevant Director and Executive Board Members regarding resources in line with the agreed Vision for Scrutiny and report back to the next meeting with a draft work programme.

1.0 Purpose of this report

- 1.1 To assist the Scrutiny Board in effectively managing its workload for the forthcoming municipal year, this report provides information and guidance on potential sources of work and areas of priority within the Board's terms of reference.

2.0 Background information

- 2.1 Scrutiny Boards are responsible for ensuring that items of scrutiny work come from a strategic approach as well as a need to challenge service performance and respond to issues of high public interest.

3.0 Main issues

Best Council Plan

- 3.1 A refresh of the Best Council Plan was agreed by Council in February 2016 to reflect the significant changes to the context in which the council is working. The resulting 'Best Council Plan – Summary' is attached as Appendix 2.

Other sources of Scrutiny work

- 3.2 The Scrutiny Boards' terms of reference are also determined by reference to Directors' delegations. As such, Scrutiny Boards have always challenged service directorates across the full range of council activities and the Scrutiny Board may therefore undertake pieces of scrutiny work in line with its terms of reference, as considered appropriate.
- 3.3 Other common sources of work include pre-decision scrutiny, requests for scrutiny, performance monitoring, recommendation tracking and other corporate referrals.
- 3.4 The Board is also required to be formally consulted during the development of key policies which form part of the council's budget and policy framework. For this Scrutiny Board this means the Executive's initial budget proposals and the Site Allocation Plan. The Scrutiny Board (City Development) is also required to consider the Local Flood Risk Management Strategy in accordance sections 4 & 6 of the Flood and Water Management Act 2010. Known or anticipated work has been provisionally reflected in the draft work schedule attached as Appendix 3. This will be developed and amended as areas for scrutiny are identified by the Scrutiny Board.
- 3.5 A list of topics recently covered by this Scrutiny Board is also attached as Appendix 4 for Members' information.
- 3.6 The most recent City Development performance data is included in this agenda (item 10) to provide the Board with a relevant summary of performance against the strategic priorities for the department. This information should support the Board in identifying further potential sources of work. The City Development Budget outturn report for 2015/16 and update for 2016/17 will be submitted for discussion at the July 2016 Scrutiny Board meeting which potentially may highlight additional areas for Scrutiny focus.

Submitted Requests for Scrutiny

3.7 Written requests for Scrutiny have been submitted to the Scrutiny Chair (City Development) and are attached as appendix 5 and 6 respectively for the Boards consideration. With regard to the requests detailed in the letter from Cllr Matthew Robinson, under the officer delegation scheme responsibility for Street Scene and Environmental Management including gully cleaning falls under the remit of the Director of Environment and Housing. The scrutiny request regarding gully cleansing has therefore been brought to the attention of the Scrutiny Chair of the Environment and Housing Scrutiny Board for further consideration.

4.0 Corporate Considerations

4.1 Consultation and Engagement

4.1.1 It is recognised that in order to enable Scrutiny to focus on strategic areas of priority, each Scrutiny Board needs to establish an early dialogue with the Directors and Executive Board Members holding the relevant portfolios. The Vision for Scrutiny, agreed by full Council in May 2015 also states that Scrutiny Boards should seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources prior to agreeing items of work

4.2 Equality and Diversity / Cohesion and Integration.

4.2.1 The Scrutiny Board Procedure Rules state that, where appropriate, all terms of reference for work undertaken by Scrutiny Boards will include 'to review how and to what effect consideration has been given to the impact of a service or policy on all equality areas, as set out in the Council's Equality and Diversity Scheme'.

4.3 Council Policies and the Best Council Plan

4.3.1 The terms of reference of the Scrutiny Boards promote a strategic and outward looking Scrutiny function that focuses on the best council objectives.

4.4 Resources and Value for Money

4.4.1 Experience has shown that the Scrutiny process is more effective and adds greater value if the Board focuses focus its resources on one key issue/inquiry at a time.

4.4.2 The Vision for Scrutiny, agreed by full Council also recognises that resources to support the Scrutiny function are, (like all other Council functions), under considerable pressure and that requests from Scrutiny Boards cannot always be met. Consequently, when establishing their work programmes Scrutiny Boards should

- Seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources
- Avoid duplication by having a full appreciation of any existing forums already having oversight of, or monitoring a particular issue
- Ensure any Scrutiny undertaken has clarity and focus of purpose and will add value and can be delivered within an agreed time frame.

4.5 Legal Implications, Access to Information and Call In

4.5.1 This report has no specific legal implications.

4.6 Risk Management

4.6.1 There are no risk management implications relevant to this report.

5.0 Conclusions

5.1 Scrutiny Boards are responsible for ensuring that items of scrutiny work come from a strategic approach as well as a need to challenge service performance and respond to issues of high public interest. This report provides information and guidance on potential sources of work and areas of priority within the Board's terms of reference. In consultation with the relevant Directors, Executive Board Members and Scrutiny Officer, the Scrutiny Board is requested to consider areas of Scrutiny for the forthcoming municipal year.

6.0 Recommendations

6.1 Members are requested to;

- Consider the information provided and advice presented at the meeting to define areas of focus for Scrutiny for the forthcoming municipal year.
- Request that the Chair and the Scrutiny Officer consult with the relevant Director and Executive Board Members regarding resources in line with the agreed Vision for Scrutiny and report back to the next meeting with a draft work programme.

7.0 Background papers¹

7.1 None

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

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Vision for Scrutiny at Leeds

“To promote democratic engagement through the provision of an influential scrutiny function which is held in high regard by its many stakeholders and which achieves measurable service improvements which add value for the people of Leeds through a member led process of examination and review”

To achieve this Scrutiny will follow the nationally agreed ‘Four Principles of Good Scrutiny’;

1. Provide ‘critical friend’ challenge to decision makers, through holding them to account for decisions made, engaging in policy review and policy development;
2. Promote Scrutiny as a means by which the voice and concerns of the public can be heard;
3. Ensure Scrutiny is carried out by ‘independent minded’ Board members;
4. Improve public services by ensuring reviews of policy and service performance are focused.

To succeed Council recognises that the following conditions need to be present;

- Parity of esteem between the Executive and Scrutiny
- Co-operation with statutory partners
- Member leadership and engagement
- Genuine non-partisan working
- Evidence based conclusions and recommendations
- Effective dedicated officer support
- Supportive Directors and senior officer culture

Council agrees that it is incumbent upon Scrutiny Boards to recognise that resources to support the Scrutiny function are, (like all other Council functions), under considerable pressure and that requests from Scrutiny Boards cannot always be met. Therefore Council agrees that constructive consultation should take place between the Executive and Scrutiny about the availability of resources prior to any work being undertaken.

Consequently, when establishing their work programmes Scrutiny Boards should

- Seek the advice from the Scrutiny officer, the relevant Director and Executive Member about available resources
- Avoid duplication by having a full appreciation of any existing forums already having oversight of, or monitoring a particular issue (e.g. Plans Panel, Housing Advisory Board, established member working groups, other Scrutiny Boards)
- Ensure any Scrutiny undertaken has clarity and focus of purpose and will add value and can be delivered within our agreed time frame.

BEST CITY • BEST COUNCIL

Tackling poverty and reducing inequalities

Our vision is for Leeds to be the best city in the UK: one that is compassionate with a strong economy, that tackles poverty and reduces the inequalities that still exist. We want Leeds to be a city that is fair and sustainable, ambitious, fun and creative for all. We will continue to work with others to achieve better outcomes for the city through a combination of innovation and efficiencies.

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Everyone who works for Leeds City Council plays a vital role in shaping our amazing city. Our day-to-day jobs may be very different but they all contribute to improving life in Leeds and creating a strong economy and compassionate city.

We are pleased to share our priorities for 2016/17 in this plan and also look at how we all need to work to achieve our ambitions.

We shared our vision for the future of Leeds City Council in the Best Council Plan 2015-2020: a more enterprising council, working with partners and businesses who are more civic; and a more engaged public. Our overall approach is still guided by this vision and closely aligned with the budget that has been agreed. Significant progress has been made towards these ambitions, using a civic enterprise approach, but more needs to be done – and against a challenging backdrop.

We know that 2016/17 will bring continued reductions in our funding and that this will continue to 2020.

Leeds has a growing and ageing population with increasingly complex needs; some communities are not benefiting from the economic growth the city has experienced and welfare changes could make the inequality gap bigger.

That is one reality but it is certainly not the full story. The full story is about our ambition, and our growing confidence and resilience as a council, a city and a region.

We are determined to keep building a strong economy and working compassionately to tackle poverty and disadvantage. This includes improving the health of the poorest fastest; working to become a child friendly city, investing in our young people; and building on the scale and diversity of the Leeds economy through business investment and expansion.

Maintaining provision of the good quality, efficient services that communities in the city need is essential, while finding new ways of delivering the best for Leeds. Innovative approaches developed with service users, citizens and partners are already changing relationships and shifting responsibilities, with positive results. We encourage everyone to find those big and small ideas which will improve outcomes faster and reduce costs.

We recognise that we are again asking for a lot from our colleagues. We would like to share our heartfelt thanks for all your efforts so far, and for the hard work that will be needed in the year ahead.

Cllr Judith Blake
Leader of
Leeds City
Council



Tom Riordan
Chief Executive of
Leeds City
Council



BEST COUNCIL PLAN 2015-20 UPDATE FOR 2016/17

Tackling poverty and reducing inequalities



BEST COUNCIL PLAN 2015-20 – UPDATE FOR 2016/17

BEST CITY · BEST COUNCIL

Tackling poverty and reducing inequalities



AMBITIONS • Leeds... A Strong Economy and a Compassionate City • Leeds City Council... An Efficient and Enterprising Organisation

2016/17 PRIORITIES

What we and our partners are doing in 2016/17 to improve outcomes

- 1 Supporting economic growth and access to economic opportunities
- 2 Keeping people safe from harm
- 3 Supporting communities, raising aspirations
- 4 Improving educational achievement and closing achievement gaps
- 5 Providing skills programmes and employment support
- 6 Helping people adjust to welfare changes
- 7 Providing enough homes of a high standard in all sectors
- 8 Keeping the streets clean and improving road safety
- 9 Supporting children to have the best start in life
- 10 Preventing people dying early
- 11 Promoting physical activity
- 12 Building capacity for individuals to withstand or recover from illness
- 13 Supporting healthy ageing
- 14 Enabling carers to continue their caring role and careers
- 15 Improving air quality
- 16 Helping deliver a well-connected transport system
- 17 Providing an inclusive, accessible range of transport options
- 18 Hosting world class events in Leeds
- 19 Supporting a resilient, inclusive, cultural and creative sector
- 20 Enhancing the quality of our public realm and green spaces

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We want everyone in Leeds to...

- Be safe and feel safe
- Enjoy happy, healthy, active lives
- Live with dignity and stay independent for as long as possible
- Do well at all levels of learning and have the skills they need for life
- Earn enough to support themselves and their families
- Live in good quality, affordable homes within clean and well cared for places
- Move around a well-planned city easily
- Enjoy greater access to green spaces, leisure and the arts

OUTCOMES

20 FOR 2020

How we are measuring progress in achieving better outcomes: 20 key indicators

- 1 Number of children looked after
- 2 Number of domestic violence and abuse incidents with repeat victims
- 3 Number of recorded nuisance and damage related incidents
- 4 Percentage of adult population active for 30 mins once per week
- 5 Obesity levels at age 11
- 6 Number of Air Quality Management Areas
- 7 Total number of bed weeks in residential and nursing care homes for older people / working age adults supported by the local authority
- 8 Proportion of people who use social care services who say that these services have made them feel safe and secure
- 9 Primary and secondary school attendance
- 10 Percentage of young people NEET (not in education /employment/training) / not known
- 11 Percentage of adults in Leeds who have all 5 basic digital skills
- 12 Percentage of Leeds households in receipt of a welfare benefit and in work
- 13 Business rate growth
- 14 Jobs growth
- 15 Housing growth target
- 16 Energy and thermal efficiency performance of houses
- 17 Percentage of waste recycled
- 18 Access to employment by public transport
- 19 Percentage of city centre travel by sustainable modes (bus, train, cycling, walking)
- 20 Overall satisfaction with cultural provision in Leeds

BREAKTHROUGH PROJECTS

How we are delivering our 2016/17 priorities: a set of 8 cross-cutting projects



Draft Scrutiny Board (City Development) Work Schedule for 2016/2017 Municipal Year

Schedule of meetings/visits during 2016/17			
Area of review	June	July	August
Inquiries		Formal Response – Powering Up The Leeds Economy Through Digital Inclusion Formal Response – Housing Mix	
Annual work programme setting - Board initiated pieces of Scrutiny work (if applicable)	Consider potential areas of review		
Budget		Outturn and Budget Update 2016/17	
Pre Decision Scrutiny			
Policy Review			
Recommendation Tracking			
Performance Monitoring	Performance Report		
Working Groups			

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*Prepared by S Pentelow

Draft Scrutiny Board (City Development) Work Schedule for 2016/2017 Municipal Year

	Schedule of meetings/visits during 2015/16		
Area of review	September	October	November
Inquiries	<u>Agree scope of review for</u> ^{**} 1) xxx	<u>Evidence Gathering</u>	<u>Evidence Gathering</u>
Pre Decision Scrutiny			
Policy Review			
Recommendation Tracking			
Performance Monitoring			
Working Groups			

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* Prepared by S Pentelow

Draft Scrutiny Board (City Development) Work Schedule for 2016/2017 Municipal Year

Schedule of meetings/visits during 2015/16

Area of review	December	January	February
Inquiries	<u>Evidence Gathering</u>	<u>Evidence Gathering</u> Final Session	
Budget and Policy Framework	Initial Budget Proposals 2017/18 and Budget Update		
Pre Decision Scrutiny			
Policy Review			
Recommendation Tracking			
Performance Monitoring	Performance Report - Quarter 2		
Working Groups			

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Draft Scrutiny Board (City Development) Work Schedule for 2016/2017 Municipal Year

Schedule of meetings/visits during 2015/16			
Area of review	March	April	May
Inquiries		<u>Reports</u>	
Budget and Policy Framework	Local Flood Risk Management Strategy Annual scrutiny review		
Pre Decision Scrutiny			
Recommendation Tracking			
Performance Monitoring			
Working Groups			

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Unscheduled - required:

- ECOC and the new city cultural strategy – Scheduled for Executive Board approx August 2016. Pre-decision Scrutiny required in 2016 new municipal year before submission
- Vision for Leisure Centres
- SAP
- Housing on Brownfield Land – 5 year land supply - TBC
- East Leeds Extension and Orbital Road Progress - TBC

Updated – June 2016 *Prepared by S Pentelow

Key: SB – Scrutiny Board (City Development) Meeting

WG – Working Group Meeting

Table of Scrutiny Major Areas of Work Relevant to City Development

Inquiry	Scrutiny Board	Year
Aire Valley Leeds Area Action Plan	City Development	2015/16
Bus Provision	City Development	2015/16 (ongoing)
Digital Inclusion Inquiry	City Development	2015/16
Housing Mix Inquiry	City Development & Environment and Housing, (Housing and Regeneration 2014/15)	2015/16
20 mph Zones and KSI stats	City Development	2015/16
Asset Management	Sustainable Economy and Culture	2014/15
Arts Grants	Sustainable Economy and Culture	2014/15
Community Infrastructure Levy	Sustainable Economy and Culture	2014/15
Employment and Skills	Sustainable Economy and Culture (from 2015/6 Jobs and Skills now comes under the delegated responsibility of the Director of Children's Services)	2014/15
Grand Theatre	Sustainable Economy and Culture	2014/15
20 mph Zones	Sustainable Economy and Culture	2014/15
Sport and Active Lifestyles	Sustainable Economy and Culture	2014/15
Housing Strategy	Housing and Regeneration	2014/15
Cultural Organisations' Engagement with Communities	Sustainable Economy and Culture	2013/14
Apprenticeships	Sustainable Economy and Culture	2013/14
Housing Growth	Housing and Regeneration	2011/12
Affordable Housing by Private Developers	Housing and Regeneration	2011/12
Maximising Powers to Promote, Influence and Create Local Employment and Skills Opportunities	Sustainable Economy and Culture	2011/12
Engaging Young People in Culture, Sport and Recreation	Sustainable Economy and Culture	2011/12
Kirkgate Market	City Development	2010/11

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**Councillor Judith Blake
Leader of Leeds City Council
Civic Hall
Leeds LS1 1UR**

Councillor Paul Truswell
Chair of Scrutiny Board (City Development)
Civic Hall
Leeds
LS1 1UR
(By Email)

Telephone: (0113) 2477761

Email: judith.blake@leeds.gov.uk

Our ref: JB/IK

23 May 2016

Dear Paul

You will be aware of the recent announcement by the Department for Transport of the decision not to make the Transport and Works Act Order required to enable the New Generation Transport (NGT) project to be constructed.

NGT was originally intended as a replacement for the Supertram Project, which as you may recall was cancelled in 2005.

Given the relationship between the two schemes I am writing to formally request your board please considers undertaking a Scrutiny Inquiry into the role of the Council, the West Yorkshire Combined Authority/METRO and the city's public transport operators in relation to the decisions for both NGT and Supertram.

I would of course be happy to contribute to any such inquiry as the Board sees fit.

Yours sincerely

**Councillor Judith Blake
Leader of the Council**

cc.

Cllr Keith Wakefield – Chair of the West Yorkshire Combined Authority's Transport Committee

Cllr Andrew Carter – Leader of the Conservative Group

Cllr Stewart Golton – Leader of the Liberal Democrat Group

Cllr Robert Finnigan – Leader of the Morley Borough Independent Group

Cllr Ann Blackburn - Leader of the Green Group

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Councillor Paul Truswell
Chair, Scrutiny Board (City
Development)
Labour Group Office
Civic Hall
Leeds
LS1 1UR

Councillor Matthew Robinson
Conservative Group Office
2nd Floor East
Civic Hall
Leeds LS1 1UR

Tel: 0113 395 1460
Fax: 0113 3367008
matthew.robinson@leeds.gov.uk

Date: 1 June 2016

Dear Cllr Truswell

Ahead of your first scrutiny board meeting of the new municipal year and your board's planning for their work schedule, I am writing to request the board holds scrutiny inquiries into the highways and resurfacing approach across the city and into the approach toward clearance and repair of drains and gullies across the city.

I raise highways as it seems that schemes are being brought forward, completed and then in need of repair again only a few years later. This is particularly the case with the micro-asphalt process, which has caused pot holes, cracks and damage to the highway to reappear and also later leaves chippings from the dilapidated roads to fill kerbs and drains. I would ask if it is worth considering looking again at how to repair and maintain our highways network, what processes we use for repair and if these are the most cost effective solutions?

Given the impact of Storm Eva on the city it is understandable that flood prevention and alleviation schemes are being examined across the city, as well as the need to repair assets and protect our infrastructure. It seems however that this fails to take into account the gullies and drains from our highway network. While gullies are cleared when reported the process for ensuring their continual clearance and a process for checking gullies and drains across the city is unclear. In addition it remains unclear to members and the public what happens once damaged gullies and drains are reported and if there is a list of jobs for repair. Given the impact of Storm Eva, it seems appropriate that we look at our own assets and what we are doing to alleviate flooding.

I would appreciate if your Scrutiny Board would consider looking into these matters in the year ahead.

Yours sincerely

**Councillor Matthew Robinson
Harewood Ward**



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Report of Director of City Development

Report to City Development Scrutiny Board

Date: 15th June 2016

Subject: 2015/16 Best Council Plan Performance Report

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

- This report provides a summary of performance against the strategic objectives for the council within the Best Council Plan 2015-20, in line with the process agreed at the Board's meeting on 17th June 2015.

Recommendations

- Members are recommended to
 - Note the 2015/16 performance information and to consider if they wish to undertake further scrutiny work to support improvement work in any of these areas.
 - Note the new Best Council Plan Key Performance Indicators to be reported during 2016/17.

1.0 Purpose of this report

1.1 This report presents a summary of the performance data for 2015/16 in relation to progress in delivering the relevant objectives in the Best Council Plan 2015-20.

2.0 Background information

2.1.1 This report has two appendices:

- Appendix 1: City Development Best Council Plan Performance Summary, 2015/16
- Appendix 2: City Development Best Council Plan Performance Summary for 2016/17

2.1.2 Members will be aware that the Best Council Plan was reviewed for 2015/16, and progress updates for 2015/16 reflect an amended set of priorities and success measures as discussed at the Board's meeting on the 17th June 2015.

2.1.3 The Best Council Plan 2015-20 was also reviewed earlier this year for 2016/17, and Appendix 2 shows the new Key Performance Indicators to be reported by City Development for 2016/17.

3.0 Main issues

3.1 2015/16 Best Council Plan 2015-20 Performance Summary

3.1.1 The attached City Development Best Council Plan (BCP) Performance Summary, 2015/16 (Appendix 1) shows progress against the 2015/16 objectives relevant to the City Development Scrutiny Board within the BCP 2015-20.

3.1.2 The 2015/16 BCP Key Performance Indicators are shown on the Performance Summary. The 2015/16 final result is included in the final column together with a red or green rating showing the indicator's performance relative to the 2015/16 target.

3.1.3 The Board's attention is drawn to the Key Performance Indicators which show a red rating relative to their 2015/16 target:

- Reduce number of people Killed or Seriously Injured (KSI) in road traffic accidents
- Increase percentage of adult population active for 30 minutes once per week
- Achieve housing growth target
- Increase overall visitor numbers for Leeds City Council events and cultural activities
- Maintain overall satisfaction with cultural provision in Leeds
- Maximise business rates growth
- Reduce number of CYP killed and seriously injured (KSI) on the city's roads

Reduce number of people killed or seriously injured (KSI) in road traffic accidents

3.1.4 The number of people Killed or Seriously Injured (KSI) during the calendar year 2015 (reported as the final 2015/16 result) is 338, in excess of the 2015/16 target of 263 and only very slightly above the 2014/15 result of 336. However, significantly, fatalities have fallen relative to 2014/15 from 21 to 16 as have pedestrian KSIs from 104 in 2014/15 to 95 in 2015/16.

3.1.5 The small increase in KSI to 338 in 2015 has continued last year's upward trend and is reflective of the picture both nationally and within West Yorkshire. Whilst it is difficult to

isolate a reason for this, the context of reduced dedicated roads' policing and the resumption of growth in traffic levels following the recession (the highest since 2007) are likely to be factors, with a 42% increase in walking and cycling journeys into the city centre between 2011-14.

- 3.1.6 There are a number of specific groups which have seen an increase in the number of KSIs, in 2015. Cyclists KSI have increased from 56 to 59 between 2014 and 2015. The increase of only one in the number of powered two wheelers KSI from 65 to 66 between 2014 and 2015 evidences the work in influencing behaviour on the roads and of physical road improvement schemes. There has also been a small increase in car occupant KSIs in comparison to 2014, from 94 in 2014 to 97 in 2015. Throughout 2015 the West Yorkshire Delivery Group has undertaken a number of radio based campaigns aimed at reducing car occupant KSIs (along with other casualty groups) including; adverts run during the winter morning commuter period highlighting the need to be prepared for the effects of a drop in temperature, adverts during the summer discouraging the use of mobile phones when driving and the 'one glance' campaign targeted at young people using social media whilst driving. Whilst there is an expansion of the 20mph programme and the use of speed restrictions and cameras, this is an area where further focus is required.
- 3.1.7 The 2016-17 Integrated Transport Programme includes £1.5m of initiatives, interventions and schemes centred on areas of main concern: junction amendments on busy cycle corridors; motorcycle specific schemes; continuing the 20mph speed limit programme across the district; junction and road crossing improvement schemes; and local road safety campaigns.
- 3.1.8 A number of city centre actions are also being delivered including a Traffic Regulation Order to limit access to Call Lane by private vehicles during weekend evenings, together with further measures at crossings on Vicar Lane and consideration of a 20mph limit in the city centre. Also, since 25% of pedestrian KSIs occur in town and district centres, new interventions are being developed for Harehills Road, Pudsey and Dewsbury Road.
- 3.1.9 A West Yorkshire Safer Roads workshop was held in March and this will influence the development of regional initiatives as part of the forthcoming new Transport Plan being produced by Combined Authority. Additionally a working group is now being set up to determine the general road safety programme for the next three years. New analysis software is also being acquired to aid further drilling into the data to assist in considering the development and re-thinking of existing programmes to better target key issues across all casualties in the future.

Increase percentage of adult population active for 30 minutes once per week

- 3.1.10 This is an annual indicator produced by Sport England based on a telephone survey of approximately 556 respondents. The result of 36.5% whilst lower than the 39.5% target is not statistically significant given a confidence interval of +/- 4% i.e. the result could lie between 32.5% and 40.5%. However, local data shows that there has been a 2% increase in visits to council leisure centres, although the indicator reports city-wide provision.
- 3.1.11 Given the small sample size used relative to Leeds' population and that the current indicator does not include activities such as, for example, walking, dancing and commuting by bicycle, the majority of councils have now stopped reporting this survey.
- 3.1.12 Sport England is reviewing their survey and a new one, the Active Lives Survey is due to be launched in 2016. This will include an increased sample of over 2,000 respondents for core

cities which will improve the precision and stability of estimates and also enables more local demographic and sport specific reporting.

- 3.1.13 It should be noted that Leeds Let's Get Active (LLGA) has contributed to the achievement of the indicator. Although, the funding for LLGA was due to end in March 2016, additional funding has now been secured to the end of December 2016 and the provision will continue until the end of January 2017. The service is continuing to use a combination of posters, leaflets, social media and email campaigns to promote Let's Get Active and new members are signing up on a daily basis.
- 3.1.14 Also, £25k from Sport England has enabled the appointment of FMG Consulting to reassess the Vision for Leisure Centres. It is anticipated that an updated report will go Exec Board later in 2016. Discussions are also taking place with Children's directorate to seek opportunities for co-location for a wellbeing centre.

Achieve housing growth target

- 3.1.15 The Core Strategy target combines both newly built/converted homes and the net reduction in empty properties as a total. In 2015/16, 3,296 new homes were built and empty properties returned to use compared with the Core Strategy target of 3,660 (a shortfall of 364 homes) but there has been a significant improvement on the 2014/15 performance of 2,226.
- 3.1.16 The total number of new homes for 2015/16 is 2,516, 744 below its apportioned target of 3,260 new homes. Quarter 3 saw the highest level of completions (at 792 homes) since 2009, however this trend has not continued into quarter 4 (which historically has been the highest performing quarter) with much lower completions. This is despite the reported increased buoyancy in the local market. The reasons are unclear, and Building Control returns show an across-the-board slow down. However, there is a healthy outstanding capacity with 104 active housing sites in Leeds with 2,000 units under construction and a further 2,000 units yet to start. Permissions currently stand at 16,700 units of which 10,500 have detailed planning permission.
- 3.1.17 755 Empty properties were returned to use in 2015/16 and this has exceeded its apportioned target of 400 by 355, thereby propping up new homes performance against the combined Core Strategy target of 3,660 homes.
- 3.1.18 Acceleration of private sector delivery is being encouraged, and work aimed at unlocking stalled sites through a programme of council interventions is currently underway with 36 sites, i.e. over 144 hectares with the potential to deliver over 5,000 new homes. This has entailed working with landowners and developers to assist in bringing developments forward early through support and enabling work including signposting to external funding.

Increase overall visitor numbers for Leeds City Council events and cultural activities

- 3.1.19 Overall visitor numbers to Breeze on Tour events, leisure centres, museums and galleries and Council-run major annual events decreased to 4,980,016 in 2015/16 from 5,071,084 in 2014, a fall of 1.8%. Visits to Libraries were not included in the figures due to some technical issues with the visitor counting equipment.
- 3.1.20 The Breeze on Tour events are held during the summer and have seen a 24% increase in attendance when compared with 2014/15. Museums and galleries have seen a small drop largely due to the temporary closure of Thwaite and Armley Mills following flooding, and the closure of the Art Gallery for roof repairs. Also, a number of outdoor events were affected by poor weather conditions, notably the Food & Drink festival in quarter 1 and the Ice Cube in quarter 4.

3.1.21 However, there has been a small increase in leisure centre visits of around 2% in 2015/16. Initiatives which may have contributed to this include: the continued development of new programmes of use; the development of the new website with easier booking options; refurbishment of a number of reception and changing areas; and ongoing work to improve marketing and the customer experience.

Maintain overall satisfaction with cultural provision in Leeds

3.1.22 The result of 73% for 2015/16 comes from an annual survey of Leeds' residents via the Citizens' Panel. There has been a fall in the overall satisfaction levels from the high of 84.4% in 2014/15, however the figure is more in line with previous results from 2012/13 and 2013/14, 71% and 72% respectively. The higher result in 2014/15 may be as a result of the impact of the Tour de France causing a peak in satisfaction levels which returned to closer to the level of previous years. Additionally, it is worth noting that the number of responses received from the Citizens' Panel has fallen in 2015/16 with only around half the number of respondents, reflecting their comments last year that the frequency of surveys is too high.

3.1.23 The consultation process for a new Cultural Strategy 2017-2030 which began in February is continuing. Initially opinion is being sought from the cultural sector and then subsequently from a diverse range of communities across Leeds. The next step will be to create broad themes using the information gathered and further consultation will continue. Work also continues on developing an Events Strategy by forming stronger external partnerships to support different methods of delivery. The Cycling Strategy and Action Plan consultation also began in May and is due to end on the 26th June. Further work is being delivering around the European Capital of Culture 2023 bid including development of a marketing and communications strategy; and an assessment of the city's existing cultural calendar which will be followed by recommendations for how these could be successfully enhanced and promoted.

3.1.24 Leeds continues to be a centre for world class events such as the Rugby Union World Cup 2015 for which Leeds was a host city and which received very strong feedback from England Rugby 2015. The event saw major footfall in the city centre and was one of the busiest weekends for hoteliers in 2015. The Tour de Yorkshire ended at the beginning of May; the Triathlon will take place on the 11-12th June, and Millennium Square has been selected as one of only 8 Team GB fanzones in the country for the Rio 2016 Olympic Games, with selected live coverage of events.

Maximise business rates growth

3.1.25 There has been a 1.43% decrease in business rates relative to the 2012/13 baseline (when the Rates Retention scheme commenced), but when compared with 2014/15 the decline is greater at 2.59%. This decrease has accelerated in the last 3 months, and has been due to a combination different factors.

3.1.26 There have been reductions in rateable value arising from appeals (which are outside of the council's control) notably due to the opening of the Trinity Centre particularly in the Albion St/Lands Lane area as well as others (it is likely that this will reduce the business rates annual yield by £5m against the additional revenue of £8.5m since Trinity opened). There have been 70% reductions in business rates applied to medical centres which have been backdated 10 years and also some successful appeals near Sovereign Square due to historical errors. Demolition of some large premises has also taken place, although in some instances this has been to make way for new buildings. Developments which are expected to become rateable in 2016/17 include Victoria Gate; Wellington St Offices; and Sovereign Square.

- 3.1.27 The trend in business rates should be viewed in the context of the good progress the Leeds' economy is making. The recently released NatWest Regional Economic Tracker shows a 10% increase in job numbers over the last year, the highest rate of all the Core Cities. The 2016 EY Attractiveness Survey indicates there has been a 138% increase in successful inward investment projects in Leeds over the past 12 months, and Leeds is now the second most attractive Core City destination for inward investment. A recent Centre for Cities report on the Northern Powerhouse shows that Leeds is the most productive city in the north (as measured by gross value added per worker).
- 3.1.28 Excellent progress has also been made in the Enterprise Zone with a 23.7% increase in business rates compared to 2014/15 reflecting an acceleration in development activity over the last year. New developments in 2015/16 include Samuel Grants, Fed-Ex, Perspex Distribution and also Jim's Carpets. Further developments anticipated to complete in 2016/17 include: Logic Building 1; John Lewis Distribution Centre; Petrol Filling Station; and Predator Nutrition.
- 3.1.29 It should be noted that a wholesale revaluation of business rates is due to take place in April 2017, and work will commence to compile a draft list in September 2016 to assess the revaluation's potential impact.

Reduce number of Children and Young People (CYP) killed and seriously injured (KSI) on the city's roads

- 3.1.30 In 2015/16, the number of children and young people (CYP) killed and seriously injured rose to 38 above the target and above the 2014/15 figure of 31. This is the first increase in 3 years, although this year's casualty figure does not exceed the peak figure during the last five years. The all child casualty figures show a significant increase in cyclist injuries age 0-15 and a rise in vehicle occupant casualties compared to 2014, whereas overall child pedestrian injuries have fallen.
- 3.1.31 As for the KSI numbers above, closer examination of the data is being undertaken which will enable any change in the distribution, causation and demography of injuries to be understood; information which will enable a review of present initiatives and inform future workshop and partner activities as well as the service's response.
- 3.1.32 Provision in the 2016/17 Integrated Transport Programme includes continued progression of the 20mph speed limits programme especially close to schools and new pedestrian crossings, together with other measures which support improvement of child safety and complement behavioural programmes. Hence, the continued delivery of Child Pedestrian training within schools, especially in the light of an increase in the number of children walking to school; cycle training (Bikeability); and school road safety education schemes.

3.2 2016/17 Best Council Plan 2015-20 Performance Summary

- 3.2.1 The attached City Development Best Council Plan (BCP) Performance Summary for 2016/17 (Appendix 2) reflects the 2016/17 update of the BCP 2015-20. The Performance Summary shows the key performance indicators which will be reported during 2016/17.

4 Corporate Considerations

4.1 Consultation and Engagement

This is an information report and as such does not need to be consulted on with the public. However all performance information is published on the council website and is available to the public.

4.2 Equality and Diversity / Cohesion and Integration

4.2.1 This is an information, rather than a decision-making, report so demonstrating due regard is not necessary.

4.3 Council policies and City Priorities

4.3.1 This report provides an update on progress in delivering the council objectives for the city in line with the council's performance management framework.

4.4 Resources and value for money

4.4.1 There are no specific resource implications from this report.

4.5 Legal Implications, Access to Information and Call In

4.5.1 All performance information is publicly available and is published on the council website. This report is an information update providing Scrutiny with a summary of performance for the objectives within its remit and as such is not subject to call in.

4.6 Risk Management

4.6.1 There is a comprehensive risk management process in the Council to monitor and manage key risks. This links closely with performance management.

5 Conclusions

5.1 This report provides a summary of performance against the objectives for the council related to the City Development Scrutiny Board.

6 Recommendations

6.1 Members are recommended to:

- Note the 2015/16 performance information and to consider if they wish to undertake further scrutiny work to support further improvement work in any of these areas.
- Note the new Best Council Plan Key Performance Indicators to be reported during 2016/17.

7.0 Background documents¹





7.1 Best Council Plan 2015 – 20

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

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Appendix 1

City Development Best Council Plan Performance Summary, 2015/16

No.	Objective	Outcome	Priority	Key Performance Indicators (KPI) & Deliverables (* = cumulative)	2015/16 Target	2015/16 Result	
1	Supporting Communities and Tackling Poverty (Objective 1)	Are safe and feel safe in their homes, in the streets and the places they go	Strengthening local accountability and being more responsive to the needs of local communities	KPI: Reduce number of people killed or seriously injured (KSI) in road traffic accidents* (Reported quarterly using calendar year quarters 3 months in arrears)	<=263	338* people 	
2		Live longer and have healthier, active lives	Encouraging healthy lifestyles and reducing health inequalities <i>(breakthrough project)</i>	Annual KPI: Increase percentage of adult population active for 30 minutes once per week	>39.5% (2014/15 result)	36.5% of adults 	
3	Promoting Sustainable and Inclusive Economic Growth (Objective 2)	A thriving economy, with more and better jobs	Creating jobs through strong leadership and co-ordinated investment	Annual KPI: Year on year private sector job growth (BRES – Business Register and Employment Survey)	>336,300 (2013 Prov Result)	343,700 jobs 	
4			Supporting businesses to secure and retain business investment and grow to their full potential & Rethinking the city centre <i>(breakthrough project)</i>	Annual KPI: Optimise Enterprise Zone (EZ) receipts* (gross, reported cumulatively from commencement of EZ)	>2.76% increase (2014/15 result)	26%* increase 	
5		Increased engagement in decision making through greater freedom and devolution	Securing more devolved powers and freedoms	Annual KPI: Increase number of new jobs created by Leeds City Council / LEP programmes*	Not Set	601* jobs 	
6a		Housing growth and transport that meets their needs	Facilitating key infrastructure projects to deliver economic and housing growth & Housing growth and jobs for young people <i>(breakthrough project)</i>	Annual KPI: Achieve housing growth target*	3,660* homes in total	3,260* new homes	3,296* Homes 
6b			Making Leeds the best place to grow old <i>(breakthrough project)</i>			Net Reduction in Empty Properties	
7			Improving transport connectivity to connect people to jobs and services and expand travel choice & Cutting carbon in Leeds <i>(breakthrough project)</i>	Annual KPI: Reduce percentage of A roads where structural maintenance should be considered	<=3% (2014/15 result)	3% of roads 	
8		A rich cultural offer that surpasses the aspirations of Leeds' residents and visitors	Increasing involvement and participation in cultural activities across the city	Annual KPI: Increase overall visitor numbers for Leeds City Council events and cultural activities (compared with 2014/15)	>5,071,084 (2014/15 result)	1.8% decrease 	
9			Enhancing the confidence and profile of the city by hosting world class events & Hosting world class events <i>(breakthrough project)</i>	Annual KPI: Maintain overall satisfaction with cultural provision in Leeds	>=84.4% (2014/15 result)	73% satisfaction 	
10			Increased income to the council through a growing economy and tax base	Maximising the potential of the city's collective land and property assets	Annual KPI: Maximise business rates growth* (Reported cumulatively from 1st April 2013)	Increasing Growth	1.43%* decrease 
11		Building a child-friendly city (Objective 3)	All children and young people (CYP): Are safe from harm	Ensuring the most vulnerable are protected	KPI: Reduce number of CYP killed and seriously injured (KSI) on the city's roads*	<=33	38* CYP 

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Appendix 2

City Development Best Council Plan Performance Summary for 2016/17

No.	Ambitions	Outcomes We want everyone in Leeds to:	Priorities	Key Performance Indicators (KPI) (* = cumulative)
1	Leeds... A Strong Economy and a Compassionate City	Enjoy happy, healthy, active lives	Promoting physical activity	Annual KPI: Percentage of adult population active for 30 mins once per week
2		Earn enough to support themselves and their families	Supporting economic growth and access to economic opportunities	Annual KPI: Business rate growth
3				Annual KPI: Jobs growth
4a		Live in good quality, affordable homes within clean and well cared for places	Providing enough homes of a high standard in all sectors	Annual KPI: Housing growth target *
4b				
5		Move around a well-planned city easily	Helping deliver a well-connected transport system	Annual KPI: Access to employment by public transport
6			Providing an inclusive, accessible range of transport options	Annual KPI: Percentage of city centre travel by sustainable modes (bus, train, cycling, walking)
7	Enjoy greater access to green spaces, leisure and the arts	Hosting world class events in Leeds Supporting a resilient, inclusive, cultural and creative sector Enhancing the quality of our public realm and green spaces	Annual KPI: Overall satisfaction with cultural provision in Leeds	

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